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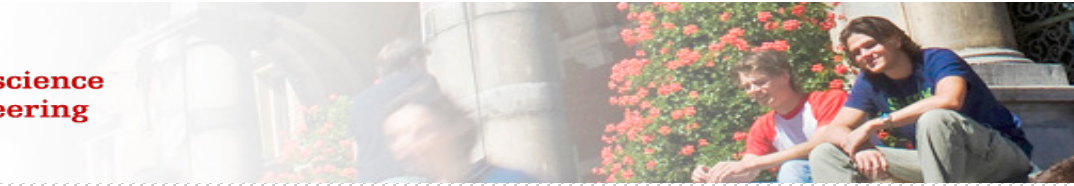
MANUFUTURE CONFERENCE

NOVEMBER
23 AND 24, 2023

DONOSTIA-
SAN SEBASTIÁN
GIPUZKOA SCIENCE AND TECHNOLOGY PARK

**Session about Circular Manufacturing
&
Digitalization**





Current European agenda: “Made in Europe” program in “Horizon Europe”

Leadership

A New Industrial Strategy for Europe (EU Policy):

1. European Leadership & manufacturing excellence

European Green Deal (EU Policy):

2. Circular and climate-neutral manufacturing

Circular

Made in Europe
 General
 Objectives

Europe fit for the digital age (EU Policy):

3. Digital transformation of manufacturing industry

Economy that works for people (EU Policy):

4. Attractive value-added manufacturing jobs

People

Digitalisation

Figure 2: The four General Objectives the Made in Europe Partnership, in line with the EU's political priorities which address manufacturing industries.



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Faculty of
 Science and Engineering
 University of Groningen, the Netherlands

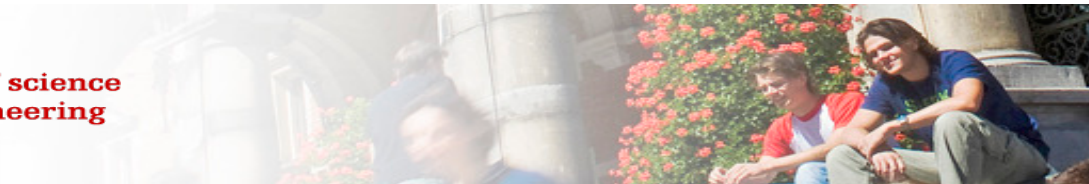
smart
 industry

The Industrial adoption of a Digital & Circular/sustainable future manufacturing



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Content of this presentation:

- Who is Jan Post
- Philips Personal Health as a starting point
- Smart Industry and the Circular future Manufacturing
- Conclusions / recommendations



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Holland High Tech
 Global Challenges, Smart Solutions

Who is Jan Post & Philips Personal Care Drachten

smart
 industry

65 years young!
 2000 employees
 30% commercial R&D expenses
 Northern Netherlands
 >35 nationalities



j.post@philips.com

Worldwide market leader in
 electric shaving
 Sister factory in China & Indonesia



PHILIPS

Strategic partnerships Philips Innovation Personal Care **NL AI Coalition**
 Roadmap owner Dutch HTSM/Smart Industry
 and Dutch science agenda Smart Industry
 Professor at the university of Groningen Digital
 Manufacturing / Fabrication
 Lead AI-Coalition-NNL
 Team member NL-HTSM-CE



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Philips Personal Health as an example:

- We produce millions of products for consumers every year
- We produce more than a billion metal/plastic/electronic parts
- We are a global company, also for Circularity

- We work/think about the circular economy on:
 - Change in material behavior, how to deal with that
 - Material passports
 - Design for assembly and dis-assembly
 - Zero-defect manufacturing
 - Predictive maintenance (product & process)
 - Internal efficiency (materials, energy, waste etc.)
 - Increasing the product lifespan (design for repair)
 - Recycling
 - Standardization / regulation



- Ambition Dutch Government: in 2050 100% circular, in 2030 50% circular

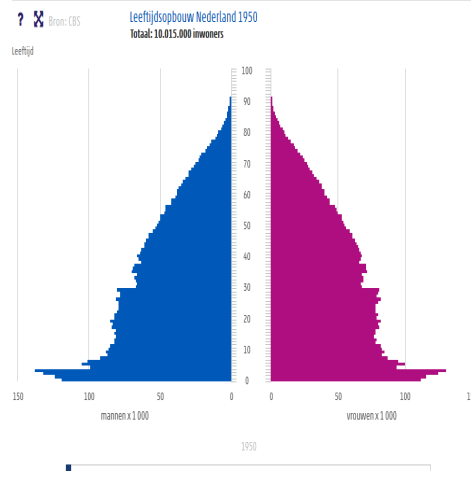
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PHILIPS

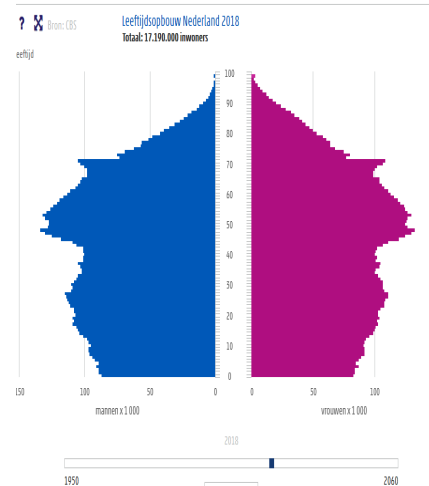


I already learned from Smart-Industry that the Dutch society is changing because of the Demography: “We have to do more with less people in the future”

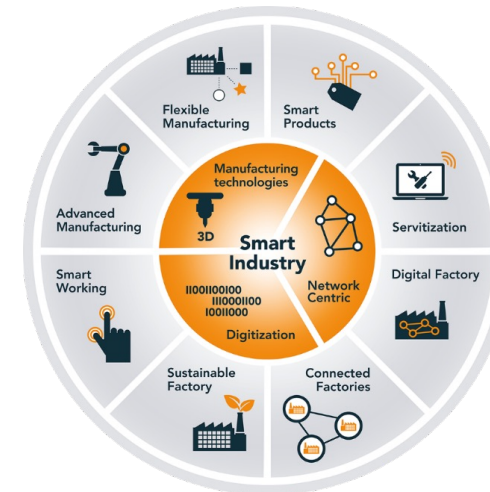
NL: 1950 and 10 M inhabitants



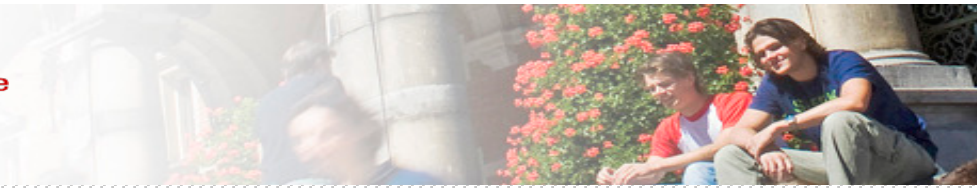
NL: 2018 and 17 M inhabitants



The Dutch Industry 4.0 wheel



<https://www.cbs.nl/nl-nl/visualisaties/bevolkingspiramide>



Digitalisation as a transition

In industrial production Platforms Experiential knowledge is slowly replaced by Spectators knowledge because of Industry 4.0.

People are key for our circular future: We really have to focus on young people and educate them

- Less experienced People
- Less learning by doing
- More Knowledge based innovation
- Learning communities



Abraham Maslow



Experiential knowledge
spectators knowledge.

Maslow: Psychology of Science: A Reconnaissance Paperback – 1 Dec. 1969



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"BUT THERE IS MORE: HOW TO SURVIVE THIS PERFECT STORM"

OVERCOME THE CURRENT ISSUES / TRANSITIONS:

- SUSTAINABILITY / CIRCULAR ECONOMY
- ENERGY TRANSITION
- DIGITALISATION
- PEOPLE
- INNOVATION

AND IMPROVE YOUR PRODUCTIVITY IN THE SAME TIME



Back to Philips Personal Health as an example:

- How digital are these subjects?

- Change in material behavior, how to deal with that
- Material / product passports
- Design for assembly and dis-assembly
- Zero-defect manufacturing
- Predictive maintenance (product & process)
- Internal efficiency (materials, energy, waste etc.)
- Increasing the product lifespan (design for repair)
- Recycling
- Standardization / regulation

Partly digital

Digital

Partly digital

Partly digital

Digital

Not digital

Partly digital

Partly digital

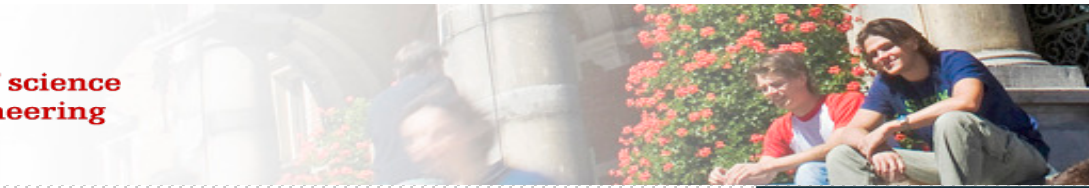
Partly digital





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Challenges I want to address for Circular manufacturing:

- Process & product predictability
 - Digital Twins & interoperability & validation & AI
- Passports (material or product)
 - Digital infrastructure, data sharing, AI
- Design for circular (Product and process)
 - CAE as a part of Industry 4.0
- Standardization /Regulation



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Involve the whole value chain:

Example from the Netherlands: “Groeien in Groen staal”

- Focus is on recycling & Carbo footprint
- The whole value chain is included
- Digitalization as an enabling Technology
- People and Education is essential, so in close co-operation with universities and an education program (learning community)

Ap

Theme II Production

- Effects of replacing coal with hydrogen
- Increased amount of recycled content

Theme I System change

- Policy and societal aspects
- Education
- Systems and environment
- Digitalization
- Infrastructure characterization

Theme V Recovery

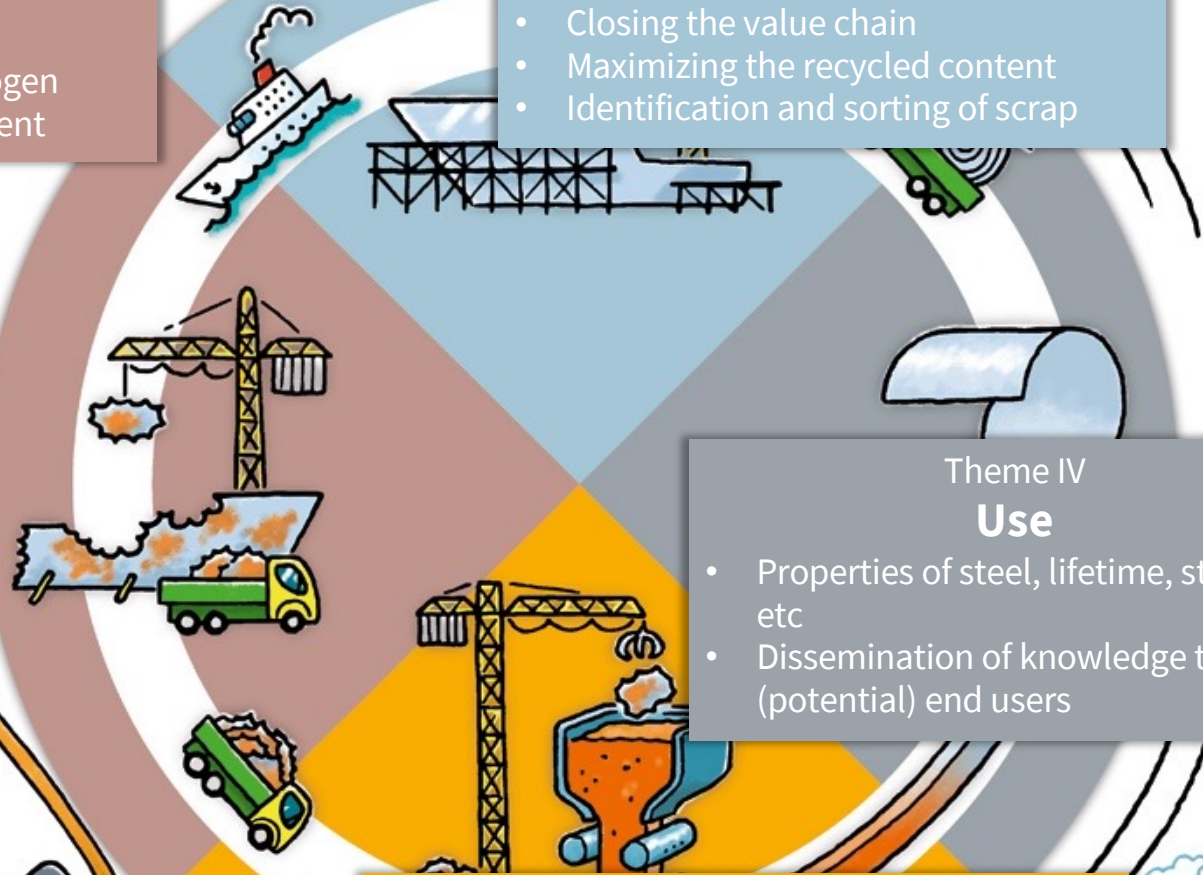
- Closing the value chain
- Maximizing the recycled content
- Identification and sorting of scrap

Theme IV Use

- Properties of steel, lifetime, strength, etc
- Dissemination of knowledge to (potential) end users

Theme III Processing

- New products based on “green” steel
- Industrially relevant academic research



Program information

Program Secretary

Materials innovation institute

Financing

Total investment: **177M€**

NGF subsidy: **124M€**

Private investments: **53M€**

Duration

8 years

Website

groeienmetgroenstaal.nl



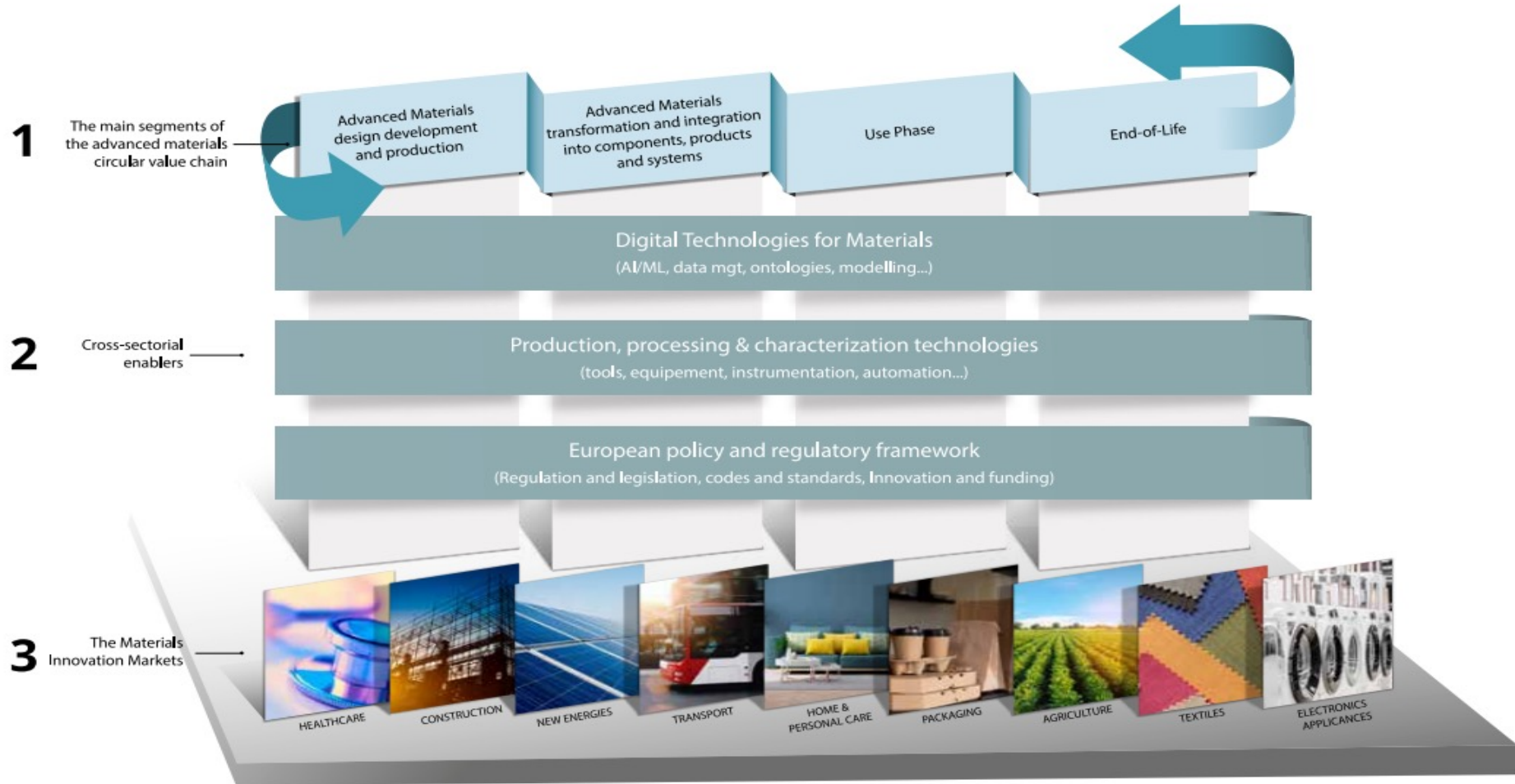
Consortium members

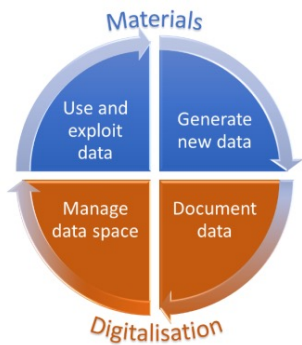




STRATEGIC MATERIALS **AGENDA**







Priorities on materials digitalisation

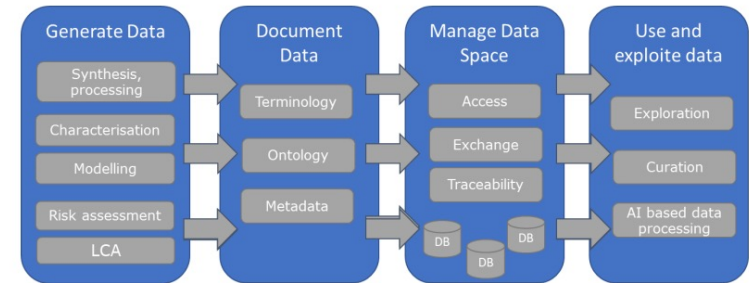


Figure 1: Efficient pathways for harvesting and exploiting relevant data originating from multiple sources need to be created and managed.

- Generate data with advanced, harmonised and digitalised techniques
 - Advancing materials characterisation development.
 - Advancing modelling and simulation development.
 - Harmonise and integrate materials multi-technique (e.g. modelling and characterisation) workflows.
 - In-process data collection from e.g. autonomous robotics platforms and fabrication technologies.
- Documentation of data for FAIRness and in support of materials standards
- Common materials data space with trusted management, data access and exchange
- Use and exploit data supported by semantic and AI strategies



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The 'smart industry' logo, consisting of the words 'smart' and 'industry' in white lowercase letters on an orange background with a dark blue border.

smart
industry

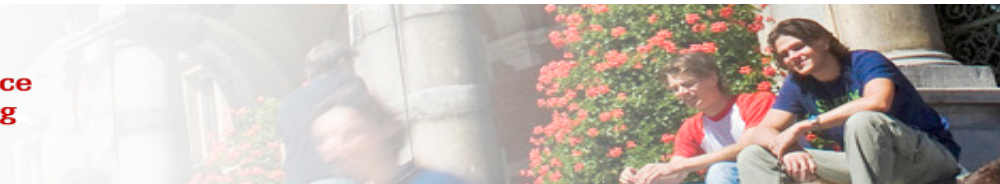
Advice, focus on:

- Digitalization will be an important enabling technology
- People and Education will be essential
- Demonstrator projects over the value chain
- Combine Circular manufacturing with increasing productivity
- Make it global on the end



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Circular Batteries - Charging the Future

Publication of Holland Circular Hotspot



Diana de Graaf

Projectmanager Verbreding, Circulaire
Maakindustrie

Senior Projectmanager HCH



Batteries & Circularity

- Batteries are the foundation of our modern society
- Transition to a climate-neutral society requires a ramp-up in battery capacity and production never seen before.
- Batteries are mined, produced and moved across a truly global supply chain with significant negative impacts on ecosystems and local communities
- This creates a strong momentum for a circular approach



Showcasing the Netherlands

Strategic Partner for Circular Batteries

- 25 Dutch best practices from public & private sectors
- 5 Future Visions from key value chain actors (NL-DE-EU)
- 6 Set of Actions to accelerate the transition

TU Delft

ARN Auto Recycling Nederland

NL Netherlands

NATUUR & MILIEU

Planbureau voor de Leefomgeving

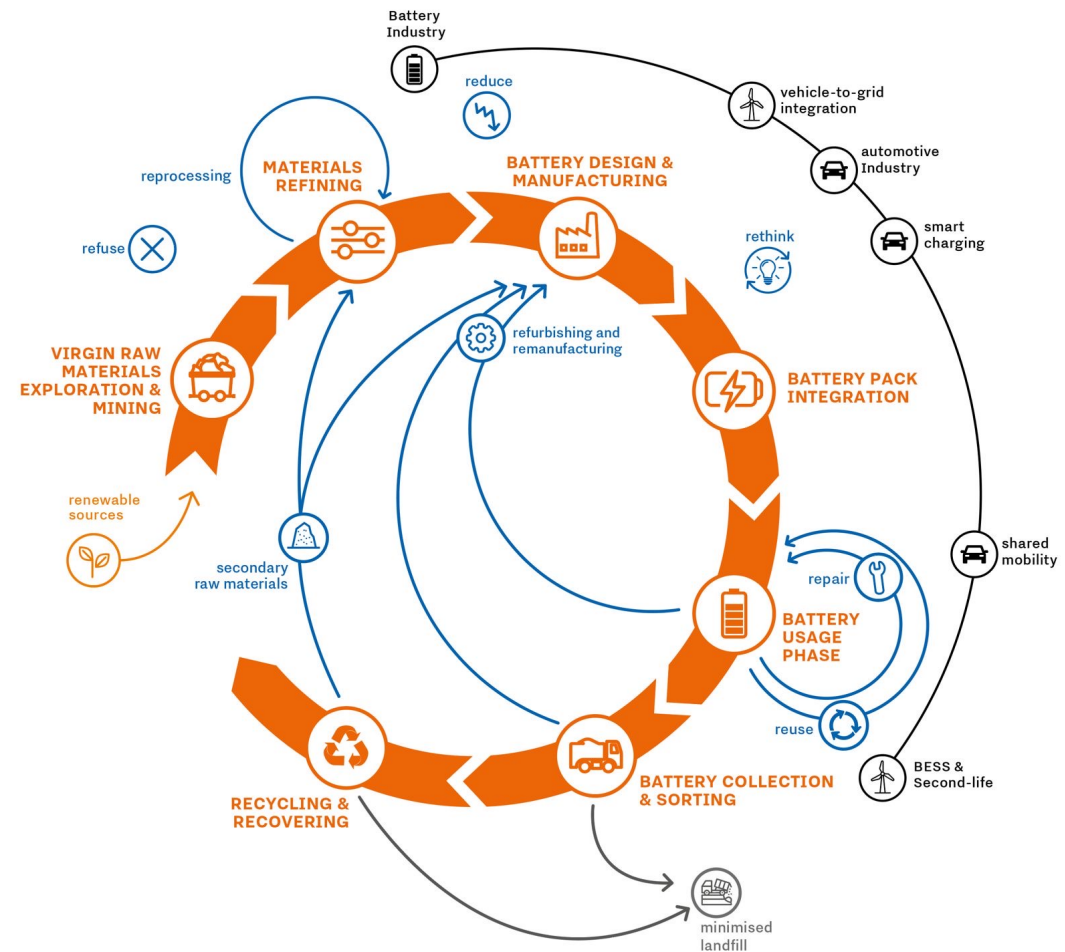
Netherlands Enterprise Agency

Ministry of Infrastructure and Water Management



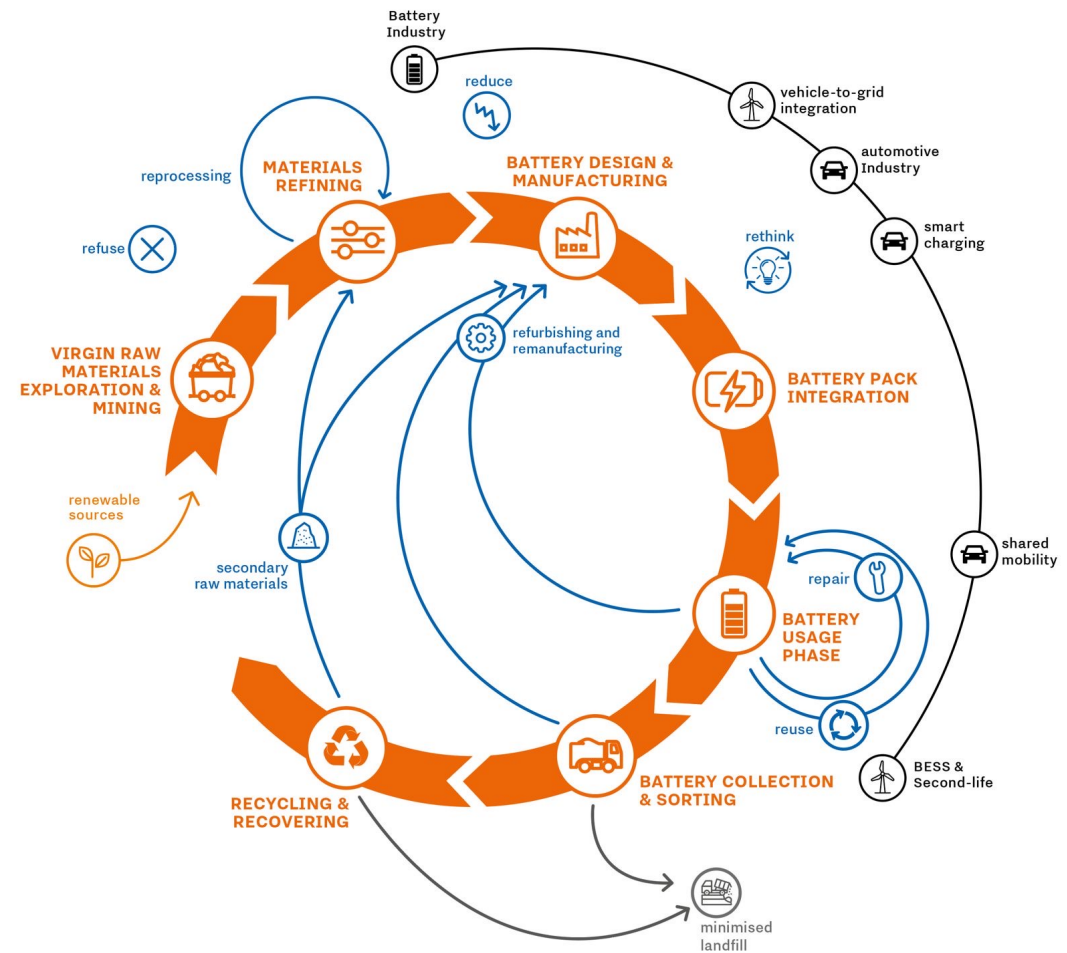
6 Set of Actions for a Circular Battery Value Chain

1. Shift to new consumption and production patterns to achieve true circularity
2. Invest in R&D for alternative battery materials to reduce CRM dependency
3. Incentivise circular design to enable second-life strategies and improve material recovery



6 Set of Actions for a Circular Battery Value Chain

4. Foster education and reskilling of workers to scale up reuse, repair & recovery
5. Strengthening international cooperation to enable circular battery strategies
6. Increasing EU policy ambition and effectiveness in circular battery



NL

Netherlands



Circular Batteries Charging the Future

Collaborating for a Sustainable and
Resilient Value Chain

Go to
[hollandcircularhotspot.nl/
publications/](https://hollandcircularhotspot.nl/publications/)
to download the brochure





**Thank you
for joining us today**

www.hollandcircularhotspot.nl



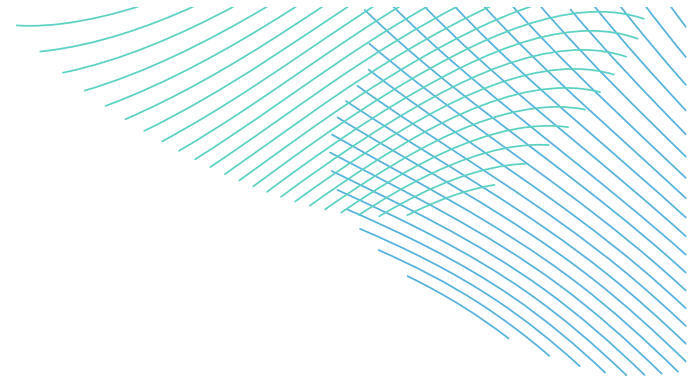
The RWE logo is displayed in a bold, dark blue, sans-serif font at the top center of the slide. The background of the slide is a light blue gradient with a faint, stylized image of wind turbines and a grid pattern on the right side.

RWE

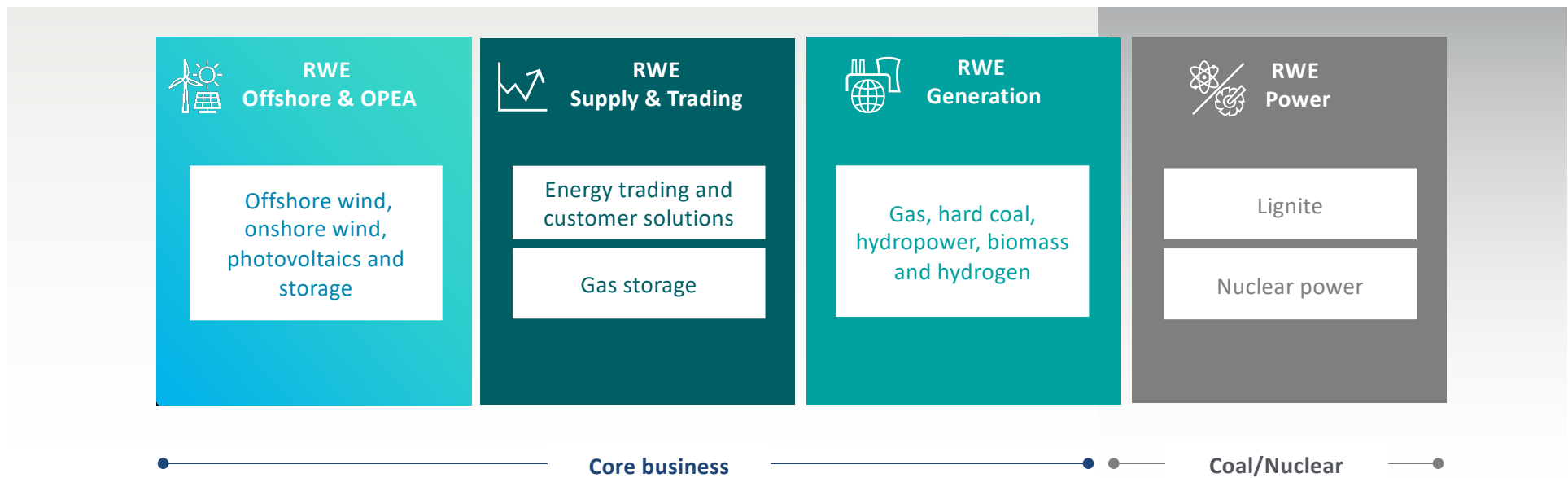
Circularity in manufacturing *Examples from the wind sector*

November 2023 – Daan Bosma – Project Development Offshore Wind RWE

A driving force behind the energy transition – with a powerful organisation



RWE
Operative business



RWE circularity targets

2030 aim:

90% (waste) recovery rate

2050 aim:

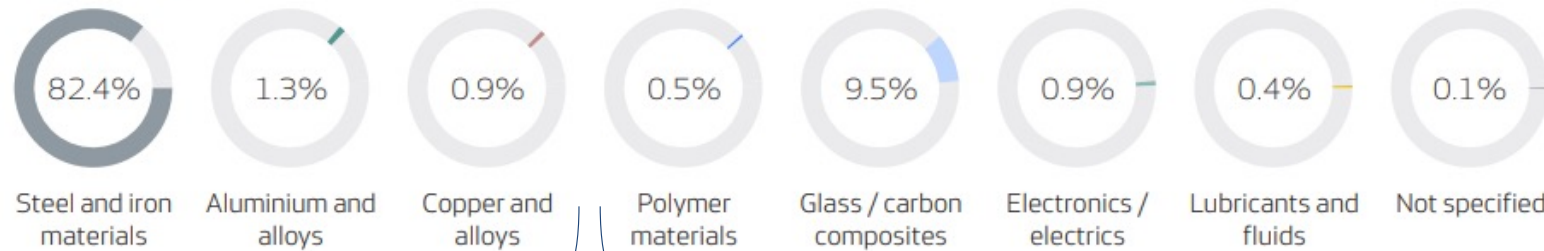
Ful circularity

Offshore wind

High & low recyclability dependent on material

V236-15 MWTM

143m hub height and wind class IECS. Total mass: 1530 tonnes*

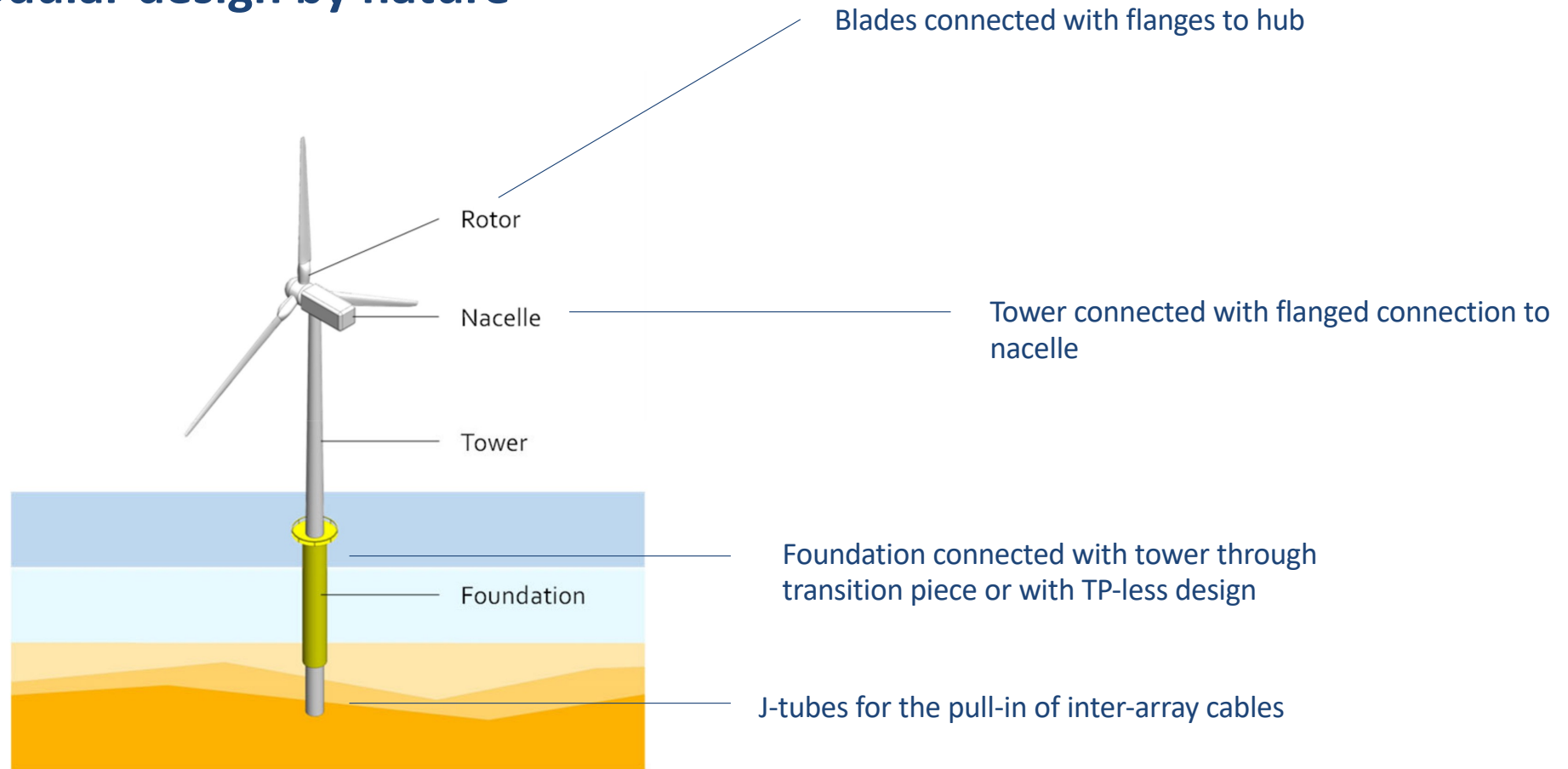


High recyclability

Low(er) recyclability

* Total installed capacity

Modular design by nature



RWE will install CO₂-reduced towers at Thor offshore wind farm

What makes Siemens Gamesa's GreenerTower greener?

The steel used in the towers emits a maximum of 0.7 tons of CO₂-equivalent emissions per ton of steel for the steel plate.

This will ensure a CO₂ reduction of at least 63 percent in the tower steel plates compared to conventional steel.

How the CO₂ reductions are achieved:



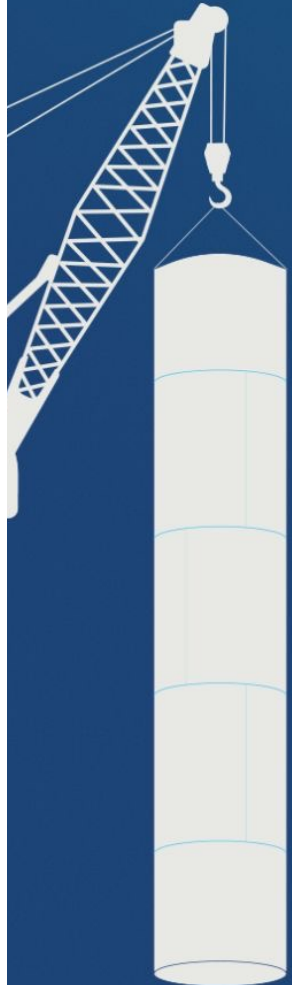
Less energy intensive steel manufacturing process



Increased use of scrap steel in the steel production



Increased use of renewable energy sources



RWE tests world's first recyclable wind turbine blade at its offshore wind farm Kaskasi



The offshore wind farm Kaskasi (342 MW) is to be constructed in the German North Sea, 35 kilometres north of the island of Heligoland



The turbine blades developed by **Siemens Gamesa** are recyclable thanks to a special resin

Most of the components are already made from **recyclable materials**

RWE



How the recycling process works

- 1**
Decommission after end of life
- 2**
Immerse in mild acidic solution
- 3**
Reclaim separated components
- 4**
Re-use

Challenges

1

Costs

- Higher costs for secondary materials
- Lack of scale

2

Availability

- Limited availability of secondary materials in market
- Lack of supply chain

3

Quality

- Quality of secondary materials does not always meet internal requirements

RWE

Thank you!

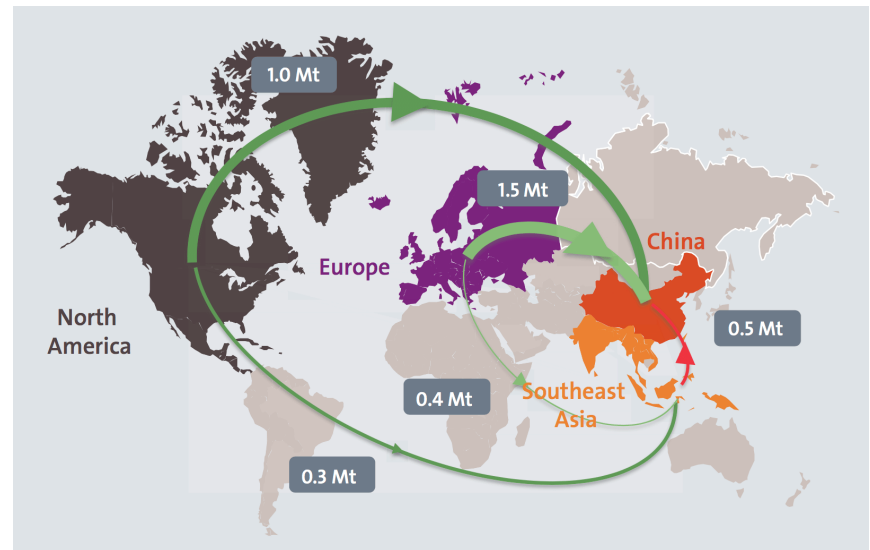




Enabling the low carbon material transition

Steef Steeneken

November 2023





SETTING 2030 BENCHMARKS FOR STRATEGIC RAW MATERIALS



EU EXTRACTION

At least **10%** of the EU's annual consumption for extraction



EU PROCESSING

At least **40%** of the EU's annual consumption for processing



EU RECYCLING

At least **15%** of the EU's annual consumption for recycling



EXTERNAL SOURCES

Not more than **65%** of the EU's annual consumption of **each strategic raw material at any relevant stage of processing** from a single third country

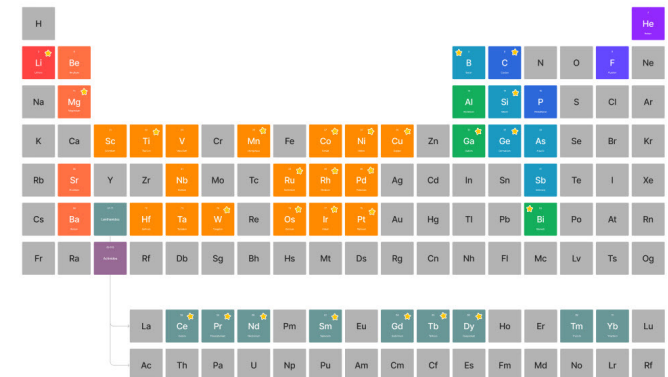


EU Critical Raw Materials Act

Critical Raw Materials Marked with Color

★ Strategic Raw Material

- Transition metals
- Alkali metals
- Nonmetal
- Metals
- Metalloid
- Actinide
- Halogens
- Lanthanide
- Noble gas
- Alkaline earth metals



Maar wat wil en kan Nederland doen?

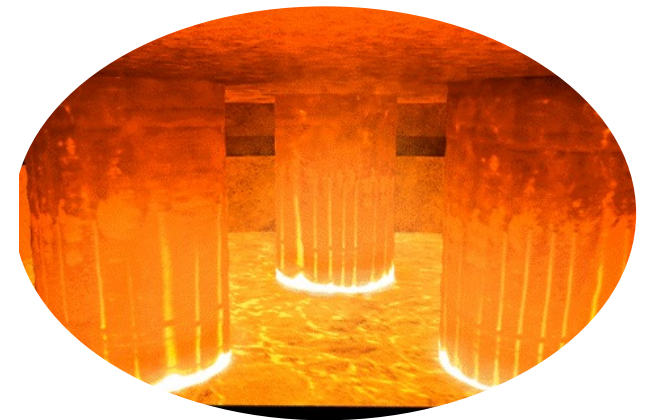
Visie van Butter Bridge

Grote stijging in gebruik van elektrische ovens

Nieuwe staal proces

Elektrificeren van oa cement en
steenwol productie

In Europa verwerken van
kritische materialen



Temperatuur 1100 – 2000 °C

Green Metallurgical Innovation Centre



Technologie aantonen

- Proces feasibilities
- De-risken van investeringen
- Aantonen van business cases

Batchgewijs hoogwaardige maar complexe CMR houdende stromen verwerken

- Katalysatoren
- Vanadium uit slakken
- Batterijen
- Silicium uit zonnepanelen
- Overige residuen

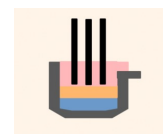
Wat biedt Butter Bridge aan



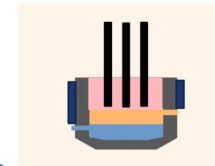
Testfaciliteiten voor geëlektrificeerde hoog temperatuur processen.

Verschillende formaten ovens om op **verschillende TRL niveaus** testen uit te voeren

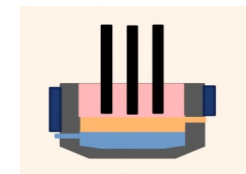
Zowel **batch** als **continu** testen



TRL 2-4



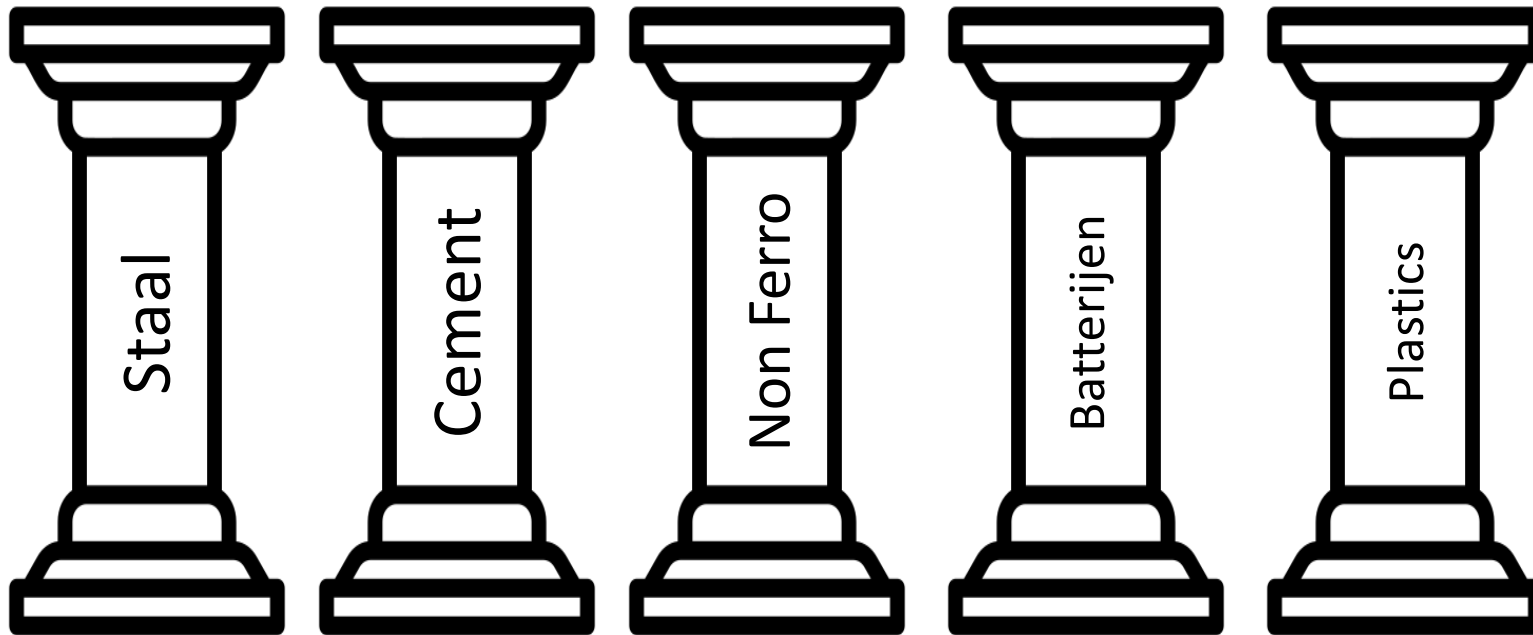
TRL 3-5

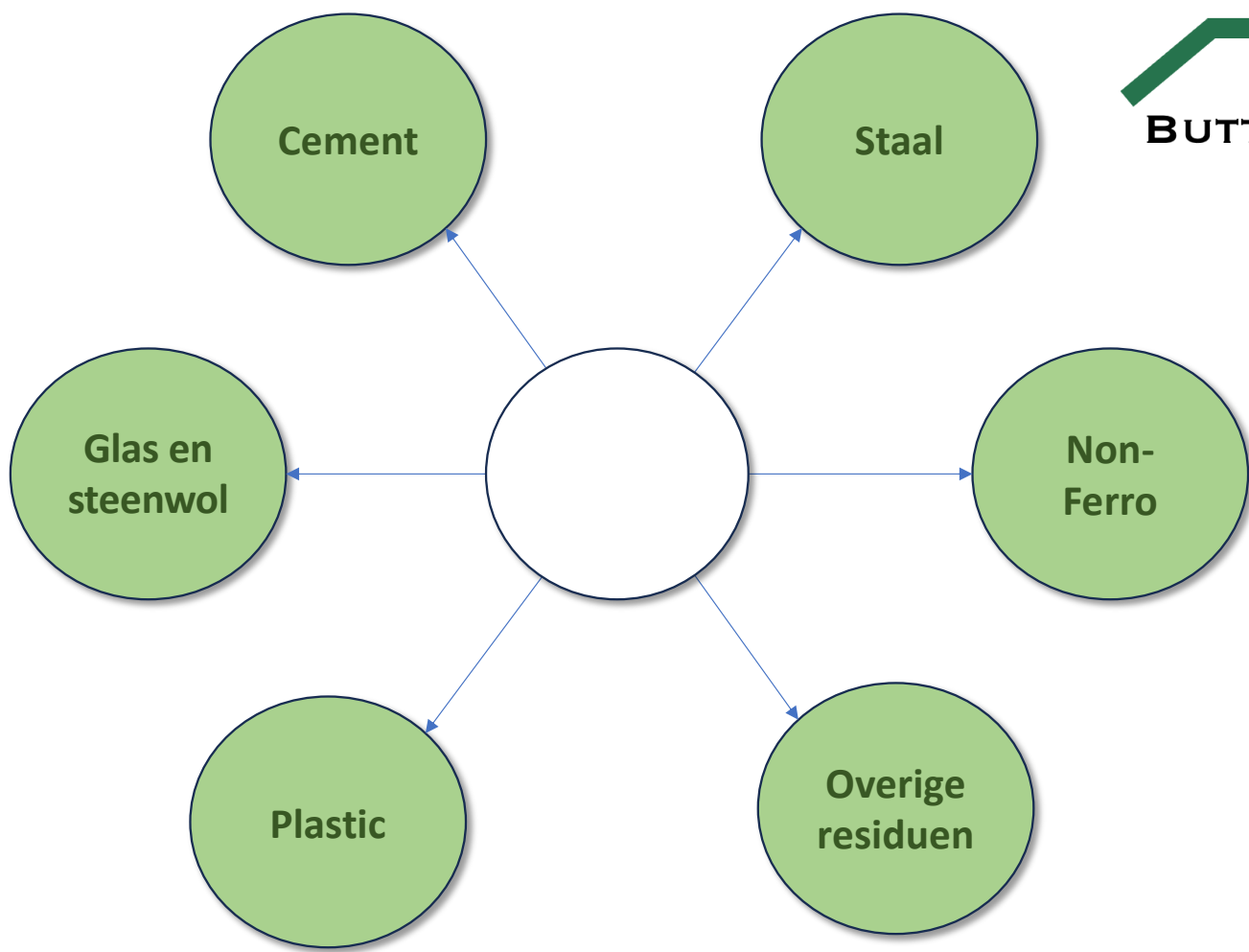


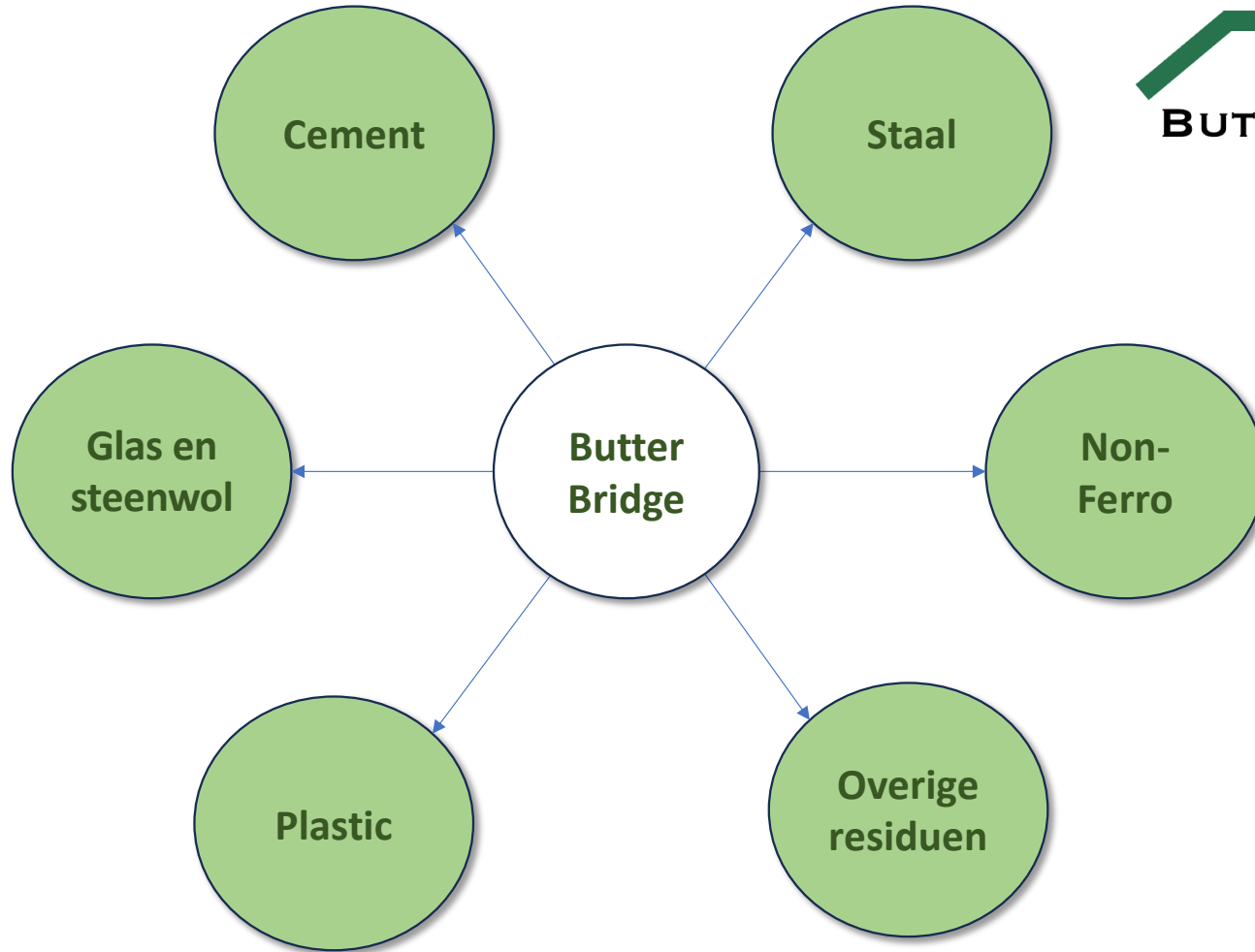
TRL 5-8



Waarom Butter Bridge







Waar staan we nu

Locatie Chemport Innovation Centre



In gesprek met diverse partijen om LOI's af te ronden voor uitvoeren testen of het verwerken van reststromen

- Leveranciers grondstoffen (ertsen en residuen)
- Cement industrie
- Glas industrie

Op zoek naar financiering